

## PREVENTIVE REPLACEMENT POLICIES UP TO THE FIRST FAILURE

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(Communicated: March 18, 1977)

### Introduction

Consider some equipment whose interfailure time is a random variable. We want to make this time as long as possible. One way to do that is "preventive replacements". There is more than one model describing them, as it can be found in [1], [2]. Almost every paper on this topic considers a different model of replacements. This paper also introduces a new model. In order to prevent failure of equipment we replace still working overaged equipment or stop the whole process. If working equipment fails we also stop the process. We want to determine the plan of replacements and stopping policies as a function of given parameters in order to realize maximal profit (minimal loss).

This paper consists of three parts. The first part describes the problem. In the second part we derive basic functional equations and prove the theorem of existence of optimal policies. In the third part some numerical problems of determining optimal plan are discussed.

1. Let  $X_1, X_2, \dots$  be a sequence of nonnegative independent identically distributed random variables with distribution function  $F(x) = P(X_i < x)$ ,  $F(0) = 0$ . Let  $t, T_1, T_2, \dots, T_k$ ,  $1 \leq k \leq \infty$  be a sequence of positive real numbers such that  $S_k = \sum_{i=1}^k T_j \leq t$ . Let  $a, b, c$  be constants and  $a > 0, b > 0, c \geq 0$ . Define the random variable in this way

$$(1) \quad Y = (aX_1 - c) I\{X_1 < T_1\} + \sum_{i=1}^{k-1} [a(S_i + X_{i+1}) - ib - c] \times \\ \times I\{X_1 \geq T_1, \dots, X_i \geq T_i, X_{i+1} < T_{i+1}\} + [aS_k - (k-1)b] I\{X_1 \geq T_1, \dots, X_k \geq T_k\}, \\ Y = 0, \quad T_1 = 0 \text{ or } t = 0.$$

We interpret introduced objects in the following way.  $X_1, X_2, \dots$  are interfailure times of the first, second, ... equipment respectively. At the moment  $o$  we put on the first equipment. At the moment  $S_{i+1}$  we put out of the operation  $i$ -th equipment and put into operation  $i+1$ -th, if  $i$ -th equipment did

not fail before the moment  $S_{i+1}$ . Replacements are made up to the first failure, or stopped at the moment  $S_k$ . At the moment  $t$  we stop anyway. Constants  $a, b, c$  are profit per unit of interfailure time, cost of a planned replacement and loss due to failure before the moment of planned replacement respectively. Variable  $Y$  is, then the total operation profit due to the work of the whole system.  $T_1=0$  means that we do not let the system work.

According (1) we have

$$(2) \quad k(t, T_1, \dots, T_k) = EY = \int_0^{T_1} (ax - c) dF(x) + \\ + \sum_{i=1}^{k-1} \int_0^{T_{i+1}} [a(S_i + x) - ib - c] dF(x) \prod_{j=1}^i (1 - F(T_j)) + \\ + [aS_k - (k-1)b] \prod_{j=1}^k (1 - F(T_j)),$$

$$(3) \quad k(t, T) = k_0(T) = a \int_0^T [1 - F(x)] dx - cF(T), \quad 0 \leq T \leq t, \quad \text{for } k=1.$$

2. Call the sequence  $T_1, T_2, \dots$  the plan and denote it by  $(T)$ . Let, particularly,  $(T)_j = (T_1, T_2, \dots, T_j)$ . Let

$$(4) \quad k(t) = \sup_{(T)} k(t, (T)), \quad k_i(t) = \sup_{(T)_j, 1 \leq j \leq i} k(t, (T)_j), \quad i = 1, 2, \dots$$

We want to find the plan  $(T)^*$  for which we obtain supremum in (4). In general (2) is not convenient though we may get certain results (in case of differentiability).

Let the plan  $(T)$  suggest at least one replacement i.e.  $(T) = (T_1, T_2, \dots)$  and let  $(T') = (T_2, \dots)$ . Then

$$(5) \quad k(t, (T)) = k(t, (T); X_1 < T_1) + k(t, (T); X_1 \geq T_1) = \\ = E(aX_1 - c; X_1 < T_1) + [aT_1 - b + k(t - T_1, (T'))] (1 - F(T_1)) = \\ = k_0(T_1) + [k(t - T_1, (T')) - b] (1 - F(T_1)) = \\ = \bar{k}(T_1) + k(t - T_1, (T')) B(T_1),$$

where

$$(6) \quad \bar{k}(T_1) = k_0(T_1) - b(1 - F(T_1)), \quad B(T_1) = 1 - F(T_1).$$

For  $i \geq 1$  it follows that

$$(7) \quad k_1(t) = \sup_{0 < T_1 \leq t} k(t, T_1) = \sup_{0 < T_1 \leq t} k_0(T_1), \\ k_{i+1}(t) = \max \{k_1(t), \sup_{(T)_j, 2 \leq j \leq i+1} k(t, (T)_j)\} = \\ = \max \{k_1(t), \sup_{0 < T_1 < t} [\bar{k}(T_1) + \sup_{(T')_j, 1 \leq j \leq i} k(t - T_1, (T')_j) B(T_1)]\},$$

or

$$(8) \quad k_{i+1}(t) = \max \{k_1(t), \sup_{0 < T < t} [\bar{k}(T) + k_i(t - T) B(T)]\}.$$

In the same manner

$$(9) \quad k(t) = \max \{k_1(t), \sup_{0 < T < t} [\bar{k}(T) + k(t-T) B(T)]\}.$$

By definition in (4)

$$(10) \quad k_1(t) \leq k_i(t) \leq k_{i+1}(t) \leq k(t) \leq at, \quad i = 1, 2, \dots$$

But, we have also

$$\text{Lemma 1. } k(t) = \lim_{i \rightarrow \infty} k_i(t)$$

**Proof:** Let  $(T)$  be an infinite plan, and let  $t' = \lim S_i \leq t$ . Let  $Z$  be non failure operation time up to the first failure. Then for  $i \geq 1$  and  $(T^i) = (T_{i+1}, \dots)$  we have

$$\begin{aligned} k(t, (T)) &= k(t, (T); Z < S_i) + k(t, (T); Z \geq S_i) = \\ &= k(t, (T)); Z < S_i + [aS_i - ib + k(t - S_i, (T^i))] P(Z \geq S_i) = \\ &= k(t, T_1, \dots, T_i, t - S_i) + [k(t - S_i, (T^i)) - k_0(t - S_i)] P(Z \geq S_i) \leq \\ &\leq k(t, T_1, \dots, T_i, t - S_i) + [a(t - S_i) + c] P(Z \geq S_i). \end{aligned}$$

Let  $P(Z \geq t') = 0$ , otherwise it would be  $k(t, (T)) = -\infty$ . Then  $P(Z \geq S_i) \rightarrow 0$ ,  $i \rightarrow \infty$  and  $[a(t - S_i) + c] P(Z \geq S_i) \leq \varepsilon$ , for  $i$  sufficiently large i.e. the finite plan always exists which is good enough.

$$\text{Lemma 2. } 0 \leq k_i(t + \varepsilon) - k_i(t) \leq a\varepsilon, \quad i \geq 0, \quad t \geq 0. \quad 0 \leq k(t + \varepsilon) - k(t) \leq a\varepsilon, \quad t \geq 0.$$

**Proof:** Plan  $(T)$  on  $[0, t]$  is also a plan on  $[0, t + \varepsilon]$  because  $\sum_i^k T_i \leq t < t + \varepsilon$ . Then  $k(t, (T)) = k(t + \varepsilon, (T))$ . Hence, the left inequality is proved. If  $(T)$  is a plan on  $[0, t + \varepsilon]$  it can be reduced to a plan  $(T)'$  on  $[0, t]$  stopping at  $t$ . By (10),  $k(\varepsilon) \leq a\varepsilon$ , so obviously  $k(t + \varepsilon, (T)) \leq k(t, (T)') + a\varepsilon$ . From this we have proved the right inequality.

**Consequence:** Functions  $k_i(t)$ ,  $i = 1, 2, \dots$ ,  $k(t)$  are continuous and  $k_i(t) \rightarrow k(t)$ ,  $i \rightarrow \infty$ , uniformly with respect to  $t$  on finite intervals.

$$\text{Lemma 3. } k(t) = k_1(t), \quad 0 \leq t \leq t_0,$$

$$\begin{aligned} t_0 &= \sup \{t : k(u) = k_1(u), \text{ for all } u, 0 < u \leq t\} = \\ &= \sup \{t : \bar{k}(T) + k_1(u - T) B(T) \leq k_1(u), 0 < T < u \leq t\} \geq \frac{b}{a}. \end{aligned}$$

**Proof:**  $k(t) = k_1(t)$ ,  $t \leq t_0$  means that for  $T$ ,  $0 < T < t$ , follows  $k_1(t) \geq \bar{k}(T) + k(t - T) B(T) = \bar{k}(T) + k_1(t - T) B(T)$ . Suppose the opposite. Then considering (8)  $k_2(u) = k_1(u)$  i.e.  $\bar{k}(T) + k_2(u - T) B(T) \leq k_1(u)$ ,  $0 < T < u$  i.e.

$k_3(u) = k_1(u)$  etc.  $k_i(u) = k(u) = k_1(u)$ ,  $i = 2, 3, \dots$ . If  $k_1(\delta - T) - b \leq 0$  or  $k_1(\delta) \leq b$  then from  $\bar{k}(T) + k_1(\delta - T) B(T) = k_0(T) + [k_1(\delta - T) - b] B(T) \leq k_0(T) \leq k_1(\delta)$ ,  $0 < T < \delta$

$$(11) \quad t_0 \geq \delta_0 = \sup \{ \delta : k_1(\delta) \leq b \},$$

follows because  $k_1$  is an increasing function in  $\delta$ .

By definition in (7), if  $k_1(\delta) \leq b$   $a \int_0^T [1 - F(x)] dx - CF(T) \leq b$ ,  $T \leq \delta$ ,

follows. The last relation always holds if  $a \int_0^T [1 - F(x)] dx \leq b$ , i.e.  $t_0 \geq \delta_0 \geq T_0 =$

$$= \sup \left\{ T : \int_0^T [1 - F(x)] dx \leq \frac{b}{a} \right\} \geq \frac{b}{a}.$$

If  $\mu = \int_0^\infty [1 - F(x)] dx \leq \frac{b}{a}$ , i.e.  $T_0 = \infty$  we, of course, do not need any

preventive replacement.

Let  $F(x)$  be a continuous function. Then  $k_0(T)$  and  $k(T, t) = \bar{k}(T) + k(t - T) B(T)$ ,  $0 < T < t$ , are also continuous and there exists  $T'$ ,  $0 \leq T' \leq t$ , for which  $k_1(t) = k_0(T')$ . If  $k(t) > k_1(t)$  there exists  $T''$  for which  $k(T'', t) = \sup_{0 < T < t} k(T, t)$ . In the first case optimal plan is  $(T) = (T')$ . In the second case  $T'' = T_1$  is the moment of the first replacement. Further, we examine  $k(t - T'')$  in the similar manner and obtain optimal finite plan, as the theorem states.

**Theorem:** Let  $F(x)$  be a continuous function. Then there exists a finite plan for which  $k(t) = k(t, (T))$ .

**Proof:** Suppose that following the previous construction we obtain infinite plan. Then for every  $i \geq 1$

$$k(t) = \sum_{j=0}^{i-1} E(aZ - ib - c; S_j \leq Z < S_{j+1}) + [aS_i - ib + k(t - S_i)] P(Z \geq S_i),$$

(proved by induction). Let, as in Lemma 1.  $t' = \lim S_i \leq t$  and  $P(Z \geq t') = 0$ , hence  $k(t - S_i) = k(t' - S_i)$ . For  $i$  s.t.  $t' - S_i \leq \frac{b}{a}$  and by Lemma 3.  $k(t' - S_i) = k_1(t' - S_i)$  which means that in the interval  $[t' - S_i, t']$  we do not make any replacement but we stop the process, which is in contradiction with the assumption of infinite plan.

3. In order to obtain optimal plan we have to find the function  $k(t)$  using equation in (9) or recurrence formula in (8). Because  $k(t)$  is calculated using  $k(t - T)$ ,  $0 < T < t$ , it is necessary to have initial values for small  $t$ , which we have obtained from Lemma 3.

Particularly, for decreasing failure rate distribution we do not need to plan replacements i.e. we stop at the moment  $T'$  for which  $k(t) = k_1(t) = \sup_{0 \leq T \leq t} k_0(t) = k_0(T')$ .

Equation in (9) can be written in the form

$$(12) \quad k(t) = \max \{k_1(t), \sup_{0 < T < t} [\bar{k}(t-T) + k(T) B(t-T)]\}.$$

The first, we need to find  $t_0$  if it is possible. In that case in (9) we do not consider  $k_1(t)$  for  $t > t_0$ . Otherwise, we can choose some other  $t_1$ ,  $\frac{b}{a} \leq t_1 \leq t_0$ , and subdivide the interval  $[t_1, t]$  with points  $t_1 < t_2 < \dots < t_n = t$ , depending on given tolerance. Then for  $j=1, 2, \dots, n$  we calculate values

$$(12') \quad \tilde{k}(t_j) = \max \{k_1(t_j), \max_{1 \leq i \leq j-1} [\bar{\kappa}(t_j - t_i) + \tilde{\kappa}(t_i) B(t_j - t_i)]\},$$

and obtain the sequence  $\tilde{\kappa}(t_1), \tilde{\kappa}(t_2), \dots, \tilde{\kappa}(t_j)$ . Then we take  $k(t) = \tilde{k}(t_n)$ .

When we find  $k(t)$ , we have to calculate corresponding sequence which gives us the optimal plan. In order to do that we start from the end i.e. we look for the value  $t_n^* = t_j$ , which gives us maximum in (12') for  $j=n$ . Further, we look for value  $t_{n-1}^*$  which gives maximum for  $\tilde{\kappa}(t_n^*)$  and so on, up to do certain  $i$  for which we have  $\tilde{\kappa}(t_i^*) = k_1(t_i^*)$ . We also have to calculate the value  $t_0^*$ , for which  $k_1(t_i^*) = k_0(t_0^*)$ . Then, optimal plan is  $(t_n - t_n^*, t_n^* - t_{n-1}^*, \dots, t_{i+1}^* - t_i^*, t_0^*)$ .

Example: Let  $F(x) = x$ ,  $0 \leq x \leq 1$ . Let  $a = 1$ ,  $b = 0,12$ ,  $c = 0,5$ . Let  $t = 1$ . We have

$$k_0(t) = (1-t) t \cdot 0,5, \quad t \leq 1; \quad k_1(t) = \begin{cases} 0,125 & 0,5 < t \leq 1 \\ (1-t) t \cdot 0,5, & t \leq 0,5 \end{cases}$$

$$\bar{k}(t) = (-0,5 t + 0,62) t - 0,12, \quad 0 \leq t \leq 1,$$

$$\tilde{k}(t_j) = \max \{k_1(t_j), \max_{1 \leq i \leq j-1} \{[(-0,5)(t_j - t_i) + 0,62 - \kappa(t_i)](t_j - t_i) - 0,12 + \tilde{\kappa}(t_i)\}\}.$$

Using (11) we obtain  $\delta_0 = 0,4$ . We subdivide the interval  $[0,4; 1]$  into equal parts of length 0,05 and step by step we obtain

$$\tilde{k}(0,4) = k_1(0,4) = 0,12$$

$$\tilde{k}(0,45) = k_1(0,45) = 0,12375$$

$$\tilde{k}(0,5) = \tilde{k}(0,55) = \dots = \tilde{k}(0,85) = k_1(0,5) = 0,125$$

$$\tilde{k}(0,9) = 0,1258125 \quad \text{obtained for } t_i = 0,45$$

$$\tilde{k}(0,95) = 0,126875 \quad \text{obtained for } t_i = 0,45$$

$$\tilde{k}(1,00) = 0,1275 \quad \text{obtained for } t_i = 0,5.$$

Hence, the optimal plan is  $(0,5; 0,5)$ . Obviously a better approximation of the starting value would shorten the calculation.

In certain circumstances we may obtain the result using differential calculus. Let the function  $F$  be differentiable on  $[0, t]$ . Function  $k(t, T_1, \dots, T_k)$  in (1) is constant for  $t > T_k$ . Therefore, put  $k(T_1, \dots, T_k) = k(t, T_1, \dots, T_k)$ . Then

$$(13) \quad k = k(T_1, \dots, T_k) = \bar{k}(T_1) + k(T_2, \dots, T_k) B(T_1),$$

and in general

$$(14) \quad k(T_i, \dots, T_k) = \bar{k}(T_i) + k(T_{i+1}, \dots, T_k) B(T_i), \\ 1 \leq i \leq k-1, \quad k(T_k) = k_0(T_k).$$

Let  $c > 0$ . We can see easily that

$$(15) \quad \frac{\partial k}{\partial T_i} = B(T_0) B(T_1) \cdots B(T_{i-1}) \left[ \frac{\partial \bar{k}(T_i)}{\partial T_i} + k(T_{i+1}, \dots, T_k) \frac{\partial B(T_i)}{\partial T_i} \right], \\ 1 \leq i \leq k-1$$

$$B(T_0) = 1, \quad \frac{\partial k}{\partial T_k} = \frac{\partial k_0(T_k)}{\partial T_k} B(T_0) \cdots B(T_{k-1}),$$

and if  $B(T) = 1 - F(T) > 0$ ,  $T < t$ , then the system of equations  $\frac{\partial k}{\partial T_i} = 0$ ,  $i = \overline{1, k}$  is equivalent to

$$(16) \quad \frac{\partial \bar{k}(T_i)}{\partial T_i} + k(T_{i+1}, \dots, T_k) \frac{\partial B(T_i)}{\partial T_i} = 0, \quad 1 \leq i \leq k-1, \quad \frac{\partial \bar{k}(T_k)}{\partial T_k} = 0.$$

Using (6), (3), (16) we obtain

$$(17) \quad -\frac{B(T_{i-1})}{B'(T_{i-1})} = \frac{c-b}{a} + \frac{1}{a} k(T_i, \dots, T_k), \quad 2 \leq i \leq k, \quad -\frac{B(T_k)}{B'(T_k)} = \frac{c}{a},$$

and using (14)

$$-\frac{B(T_{i-1})}{B'(T_{i-1})} = -\frac{b}{a} + \int_0^{T_i} B(x) dx - B(T_i) \frac{B(T_i)}{B'(T_i)}, \quad \text{i.e.} \\ (18) \quad \frac{1-F(T_{i-1})}{F'(T_{i-1})} = -\frac{b}{a} + \int_0^{T_i} (1-F(x)) dx + (1-F(T_i)) \frac{1-F(T_i)}{F'(T_i)}, \\ 2 \leq i \leq k, \\ \frac{1-F(T_k)}{F'(T_k)} = \frac{c}{a}, \quad T_1 + T_2 + \cdots + T_k \leq t.$$

Hence, if optimal solution can be obtained by differentiation, it has to satisfy the system in (18).

As we can see in (18) neither  $T_k$  nor  $T_{k-1}, T_{k-2}, \dots$  depend on  $k$ . Hence, if the solution of the system (18) we denote considering the order of obtaining by  $T_1^*, T_2^*, \dots (T_1^* = T_k)$ , then the optimal plan for a given  $k$  is  $T_k^*, T_{k-1}^*, \dots, T_1^*$ .

So, using (17) and (14), we have

$$(19) \quad k(T_1, \dots, T_k) = k(T_k^*, \dots, T_1^*) = k^*(T_k^*) = \\ = a \left[ \int_0^{T_k^*} (1 - F(x)) dx + \frac{(1 - F(T_k^*))^2}{F'(T_k^*)} \right] - c.$$

Still, it is in question which  $k$  is optimal. Let  $S_i^* = T_1 + \dots + T_i = T_i^* + \dots + T_1^*$ . Using *Theorem* and *Lemma 3*, we see that it is necessary to plan replacements as long as  $t - S_i^* > t_0$ . Let  $0 \leq t - S_j^* \leq t_0 < t - S_{j-1}^*$ . It means that  $k(t - S_j^*) = k_1(t - S_j^*)$ . If  $k_1(t - S_j^*) = 0$  it means that the process stops at  $S_j^*$ , and we have that optimal plan with  $j-1$  replacements is  $T_j^*, T_{j-1}^*, \dots, T_1^*$ . If  $k_1(t - S_j^*) > 0$ , it means that  $j$  replacements is necessary. Optimal plan using  $j$  replacements is  $T_{j+1}^*, T_j^*, \dots, T_1^*$ . On the other hand, considering that optimal plan is finite, and comparing related  $k^*(T_1^*), k^*(T_2^*), \dots$ , we can also find the optimal length of the plan.

**Example:** Let  $F(x) = x$ ,  $0 < x \leq 1$ ,  $t \leq 1$ . System (18) becomes

$$\theta_{i+1}^* = \frac{1}{2} \theta_i^* + \frac{1}{2} - \frac{b}{a}, \quad \theta_i^* = 1 - T_i^*, \quad i = 1, 2, \dots, \quad \theta_1^* = \frac{c}{a}.$$

In order to find the solution it has to be:

$$\text{If } \theta_2^* - \theta_1^* = \frac{1}{2} \left( \frac{c}{a} \right)^2 + \frac{1}{2} - \frac{b}{a} - \frac{c}{a} > 0, \quad \text{i.e. } 1 - t < \frac{c}{a} < 1 - \sqrt{2 \frac{b}{a}}, \text{ it will be} \\ \theta_{i+1}^* - \theta_i^* = \frac{1}{2} (\theta_i^{*2} - \theta_{i-1}^{*2}) > 0, \quad i = 2, 3, \dots$$

Then, using (19), we have

$$k^*(T_{i+1}^*) - k^*(T_i^*) = \frac{a}{2} [(1 - T_{i+1}^*)^2 - (1 - T_i^*)^2] - \frac{a}{2} [\theta_{i+1}^{*2} - \theta_i^{*2}] > 0,$$

and the optimal length of the plan is  $k$  for which  $T_1^* + \dots + T_k^* \leq t < T_1^* + \dots + T_{k+1}^*$ .

$$\text{If } \theta_2^* - \theta_1^* < 0 \text{ i.e. } \max \left\{ 1 - t, 1 - \sqrt{2 \frac{b}{a}} \right\} < \frac{c}{a} < 1, \text{ then } \theta_{i+1}^* - \theta_i^* < 0 \text{ i.e.} \\ k^*(T_{i+1}^*) - k^*(T_i^*) < 0 \text{ and then } k = 1 \text{ is optimal, and } T^* = 1 - \frac{c}{a}.$$

In the previous numerical example we had  $t = 1$ ,  $\frac{c}{a} = 0,5$ ,  $\frac{b}{a} = 0,12$ , which satisfy the condition  $1 - t < \frac{c}{a} < 1 - \sqrt{2 \frac{b}{a}}$ . Then  $T_1^* = 1 - \frac{c}{a} = 0,5$ ,  $T_2^* = 1 - \left( \frac{1}{2} 0,5^2 + \frac{1}{2} - 0,12 \right) = 0,495$ ,  $T_3^* = 0,4924875$ , and then we have  $T_1^* + T_2^* < 1 < T_1^* + T_2^* + T_3^*$ . It means  $(0,495; 0,5)$  is the exact optimal plan,

and it does not differ too much from the plan obtained by approximative calculation. Using (19) we have  $k^*(T_2^*) = k(T_2^*, T_1^*) = 0,1275125 = k(1)$ , but using approximative calculation we have  $\tilde{k}(1) = 0,1275$ .

If  $c = 0$ , it is obvious that we should not stop the process before the moment  $t$  i.e.  $T_1 + T_2 + \dots + T_k = t$ . But in this case we cannot obtain  $T_k$  by derivation as we have done in (18). Instead of that we have to solve the system of equations with respect to  $T_1, T_2, \dots, T_{k-1}$  with condition  $T_k = t - T_1 - \dots - T_{k-1} > 0$ . We can do that by giving the value of  $T_k$  and testing whether that value is optimal, using (19). This procedure does not seem to be convenient in general.

#### REFERENCES:

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